

Endocrine Steering Committee *Member Roster Biographies*

William Golden, MD, MACP (Co-Chair)

Medical Director, Arkansas Medicaid

William E. Golden, M.D. MACP is Professor of Medicine and Public Health at the University of Arkansas where he was director general internal medicine for 20 years. He is currently the Medical Director of Arkansas Medicaid and is the clinical lead for the program's multipayer payment reform initiative. From 1992-2008, he was VP for Quality Improvement of the Arkansas QIO and designed numerous statewide projects and for Medicare and Medicaid. A past Chair the Board of Regents of the American College of Physicians, Dr. Golden served on the Board of Directors of the NQF from 2001-2004 and was President of the American Health Quality Association from 1997-2000.

James Rosenzweig, MD (Co-Chair)

Director of Diabetes Services and Associate Professor of Medicine, Boston University School of Medicine

Director of Diabetes Services and Associate Professor of Medicine, Boston University School of Medicine Dr. Rosenzweig was born in NYC, and completed his BA and MD degrees at Yale College and Yale School of Medicine. He then became a medical resident at Barnes Hospital, Washington University School of Medicine. Subsequently he completed his Endocrinology and Metabolism Fellowship at the NIH, in the Diabetes Branch of NIDDK as a clinical associate and member of the Public Health Service. He was a Lita Annenberg Hazen Fellow in Clinical Research at the NIH. He has served on the faculty of Case Western Reserve School of Medicine and then moved to Boston to join the faculty of Harvard Medical School as Director of Disease Management and Associate Director of Adult Diabetes. Currently he is Director of Diabetes Services at Boston University School of Medicine and Boston Medical Center.

Robert Bailey, MD

Director, Health Economics and Outcomes Research, Janssen Scientific Affairs, LLC

As Director of Health Economics and Outcomes Research at Janssen Scientific Affairs, LLC, I lead diabetes studies focused on Public Policy and Quality. These projects focus on quality measures, patient outcome measurement, and care disparities. Being Board Certified in Internal Medicine and Nephrology, I provided direct patient care as a practicing Nephrologist for 10 years. Since T2DM is the leading cause of kidney disease, I have first-hand knowledge of the clinical challenges in T2DM care. My experience has supported an understanding of patient, provider, and payer dynamics and perspectives in multiple therapeutic areas and in multiple sites of care delivery.

Tracey Breen, MD

Chief of Division of Endocrinology, Diabetes, and Metabolism, North Shore-LIJ Department of Medicine

Chief of Division of Endocrinology, Diabetes, and Metabolism, North Shore-LIJ Department of medicine Dr. Breen is the Endocrinology Division Chief as well as the Director of Diabetes Care for the North Shore-LIJ Health System. She is an Associate Professor of Medicine at the Hofstra North Shore-LIJ School of Medicine. She earned her MD at the NYU School of Medicine, where she stayed for her internal medicine residency and chief residency; she completed her Endocrinology fellowship at Columbia University. In her current role, Dr.

Breen works closely with senior health system leadership around strategic planning and development of diabetes and general endocrine services. Examples include working with the NCQA Diabetes Recognition Program, reducing inpatient insulin errors, and implementing a fracture liaison service to improve outcomes after fragility fractures. Dr. Breen also serves as a Subject Matter Expert for the Dartmouth High Value HealthCare Collaborative.

William Curry, MD, MS

Practicing Family Physician and Associate Vice-Chair for Research, Department of Family Medicine, Pennsylvania State University College of Medicine

I am a professor in the Departments of Family and Community Medicine and Public Health Sciences at the Penn State College of Medicine in Hershey, PA. I am a practicing Family Physician, a member of the AAFP, and currently actively involved in institutional and departmental quality work and primary care research. In my quality work at our institution, I direct care management programs, many of which are driven by NQF specifications.

Vicky Ducworth

Manager, Clinical Programs and Delivery Systems Innovation, The Boeing Company

Vicky Ducworth joined The Boeing Company after working as the Program Director for Health Improvements, Outcomes and Projects at the SCDHHS. Tasked with designing the state's Healthy Outcomes Plan, Vicky's approach to designing a measurement strategy largely shifted from traditional HEDIS and clinical outcomes measurement to non-traditional metrics capturing capacity building as the first step in achieving care transformation throughout the SC inpatient/outpatient setting for disparate populations. This approach was a large shift from her previous work as the Director of Quality Improvement in the largest, independently-owned physicians group in SC, where she designed highly targeted disease management programs for various payors, as well as implement, launch and control PCMH programs. Piloting, testing, and refining these models to meet the needs of patients, payors and the group required an array of multivariable correlations analyses to identify the appropriate balance of health delivery transformation, investment and contracting in order to achieve fiscally viable and sustainable models of care. Measurement included an array of metrics within the following domains: HEDIS process metrics, biometrics, patient contacts, speed to implementation and point of diminishing returns, etc. Requisites to capturing the necessary data required intensive collaboration and exploration in HIT functionalities, as well as intensive process mapping. As a member of the Boeing Health Policy and Strategy Team, Vicky's work is a continuation of her previous experiences in population health management, albeit from the employer's perspective. Working with internal cross-functional areas to encourage and design a robust systems strategy, Vicky's work continues to evolve, with an emphasis on the multiple approaches, considerations and constraints to achieving total healthcare transformation.

R. James Dudl, MD

Diabetes Lead, Care Management Institute, Kaiser Permanente

R. James Dudl, MD, is an endocrinologist with extensive clinical and research experience and a long standing interest in diabetes control. He is the clinical lead for diabetes at the Kaiser Permanente Care Management Institute. In this role, he has established inter-regional groups and programs that utilize metrics to improve care and save lives. As a consultant to Kaiser Permanente Community Benefit, Dr. Dudl has helped spread these programs to community clinics nationally. He is an expert at large system metric use as a primary tool to assure program implementation success. Dr. Dudl earned his medical degree from the University of Michigan and completed his fellowship at the University of Washington.

Ingrid Duva, RN, PhD

Fellow, National VA Quality Scholars Program, Veterans Administration

I have over 20 years of experience as an RN. My passion and expertise is improving healthcare through better leadership, systems and processes. During my doctoral program I participated in the development and testing

of an instrument to measure staff nurse care coordination and used that instrument to explore the relationship between structural factors and nursing care. My current post-doctoral fellowship is expanding my focus to quality measures. Currently I am co-leading an implementation study which uses an algorithm and team changes to increase the role of the primary care RN in the management of diabetic patients for improved outcomes.

Starlin Haydon-Greatting, MS, BS Pharm, FAPhA

Director of Clinical Programs, Illinois Pharmacists Association

Haydon-Greatting currently serves as IPhA's Director of Clinical Programs, working primarily to establish the Illinois Pharmacists Network, developed to implement IPhA's vision to improve patient-centered care, which includes programs for diabetes, pre-diabetes, and cardiovascular health. The IPhA Patient Self Management Programs are modeled after the Asheville Project® and based on the HealthMapRxTM program. Ms. Haydon-Greatting also coaches patients in the pharmacist-based care management program in diabetes, cardiovascular health, asthma, and depression. Starlin is an expert in the field of healthcare outcomes research and drug-use analysis, with over 25 years experience with medical and pharmacy claims analysis and population health management.

Ann Kearns, MD, PhD

Consultant Endocrinologist, Mayo Clinic

I completed an MD/PhD program at the University of Chicago, where I also completed internal medicine residency training. Following a fellowship in Endocrinology at Massachusetts General Hospital, I assumed my current position as a Consultant Endocrinologist at Mayo Clinic Rochester. My clinical and research interests center on osteoporosis and calcium disorders. I am an active member of the Endocrine Society, the American Society of Bone and Mineral Research, and the American College of Medical Quality. I became the Chair of Safety and Quality in the division when that position was created in 2010.

M. Sue Kirkman, MD

Professor of Medicine, University of North Carolina

Dr. Kirkman is Professor of Medicine at the University of North Carolina, where she is a clinical researcher and clinician-educator. From 2007-2012, she was SVP of Medical Affairs at the American Diabetes Association, with oversight of clinical practice recommendations; programs in diabetes information, nutrition, youth strategies, and prevention; and four professional journals and the consumer magazine. Previously, Dr. Kirkman was on the faculty at Indiana University, and began her academic career at Duke University. She received her medical degree from UNC and completed training in Internal Medicine at the University of Utah and in Endocrinology and Metabolism at Duke University. She received her medical degree from UNC and completed training in Internal Medicine at the University of Utah and in Endocrinology and Metabolism at Duke University.

Anne Leddy, MD, FACE

Attending Physician, Glouchester-Mathews Free Clinic

Dr. Anne Leddy practices endocrinology in Southeastern Virginia. She is a graduate of the Johns Hopkins University School of Medicine and did her Internal Medicine Residency at the Union Memorial Hospital in Baltimore where John Eager Howard was Chair of the Department of Medicine. She returned to Johns Hopkins for her Endocrine Fellowship with Dr. Howard. Dr. Leddy was an active member of the Hopkins Endocrine Division, initially as full time faculty and later as assistant professor on the part time faculty. While at Hopkins, Dr. Leddy was attending physician on the clinical consultation service; coordinated Endocrine Grand Rounds; served on the Staff Conference Committee and on the Advisory Committee to the Chair of the Department of Medicine. In 1988, she established an independent endocrine practice in Newport News Virginia focusing on thyroid, metabolic bone disease and lipid disorders. Dr. Leddy joined the Tidewater Physicians Multispecialty Group in 2008 where she was managing physician of the group's Bone Health Center. Retiring from her medical group in 2013, she now serves as attending physician at the Gloucester-Mathews

Free Clinic providing endocrine consultative care for the working poor of two rural Virginia counties.

Grace Lee, MD

Section Head Endocrinology, Virginia Mason Medical Center

I graduated from the University of California San Francisco with a fellowship in Endocrinology and Metabolism. There, I was an Assistant Professor of Endocrinology for four years. My research focused on glucose metabolism and HIV. I then transitioned to a clinical position at Kaiser Permanente Northern California but continued to pursue clinical research using the large Kaiser Northern California database on the topics of osteoporosis, diabetes in the bariatric setting, and PCOS. In 2012, I moved to Seattle where I became the Section Head for Endocrinology for the Virginia Mason Medical Center. I also have been involved with the inpatient and outpatient diabetes initiatives at Virginia Mason.

Laura Makaroff, DO

Senior Clinical Advisor, Health Resources Services Administration

Dr. Laura A. Makaroff is the Senior Clinical Advisor for the Office of Quality and Data, Bureau of Primary Health Care at the Health Resources Services Administration (HRSA). In this role, she provides clinical leadership for the bureau's clinical quality strategy, including patient-centered medical home transformation, clinical quality measures, and electronic health record implementation for the nation's community health centers. Prior to coming to HRSA, Dr. Makaroff was the Robert L. Phillips Primary Care Health Policy Fellow at Georgetown University and The Robert Graham Center. She completed her residency in family medicine at the University of Colorado and spent five years in solo practice in a recognized medical home prior to her fellowship. Dr. Makaroff continues to practice clinical medicine at a federally qualified health center in the District of Columbia.

Anna McCollister-Slipp

Co-Founder, Galileo Analytics

Anna McCollister-Slipp is the co-founder of Galileo Analytics, a Visual Data Exploration and advanced data analytics company focused on democratizing access to and understanding of complex health data. Anna's passion for improving health care research through innovation in health data analytics is rooted in her personal experiences living with type 1 diabetes. In her professional and personal activities, Anna seeks to build platforms for better understanding of and engagement with the needs of patients. She speaks frequently about the need for innovation in medical device data and technology, promoting data standards, device interoperability and user platforms aimed at empowering patients to better manage their health. In addition, Anna is a vocal advocate for improving methods for comparative effectiveness research and the development of more refined outcomes measures to better guide care and assess treatments. She serves on the FDA/ONC/FCC HIT Policy Committee's FDASIA Working Group, which is advising the agencies on creating a regulatory pathway that will help protect patients, while enabling and promoting innovation in HIT systems, mobile applications and medical device interoperability. She is a member of the FDA's advisory committee on General Hospital and Personal Use Medical Devices, and serves on the advisory committee for FDA's MDEpiNet, which is working to establish a system for improving medical device product safety surveillance and comparative effectiveness research. Anna was named by XX In Health as a "Woman to Watch" at Health Datapalooza 2013, and as co-founder of Galileo Analytics, was one of a select group of innovators invited to participate in "The Hive" at TEDMED 2013.

Patricia McDermott, RN

Manager Clinical Metrics/Opperations, Aetna, Inc.

Over the past 20 years manager of the clinical code sets that drive clinical metrics for Aetna, Inc. Lead the development of metrics for the health plan, primary care physicians, ancillary service providers, specialists, and hospitals. In the early 1990's developed the Diabetes Performance Report for primary care physicians that included rates of screening compared to a peer population and member lists of diabetic members missing annual

screenings. Lead the research and development of screening, treatment and outcome metrics for multiple chronic conditions using medical claims, pharmacy and laboratory data.

Janice Miller, DNP, CRNP, CDE

Assistant Professor, Thomas Jefferson University

Dr. Miller has 31 years of experience in nursing, 17 as a Nurse Practitioner and 10 as a Certified Diabetes Educator. She has insight into patient, practice and community needs for improved outcomes. She evaluated diabetes metrics for her practice and developed improvement strategies, championing a successful PCMH application. Her doctoral project involved innovatively engaging patients with diabetes and earned her the Outstanding Practice Inquiry Project Award in 2012. Dr. Miller has experience with instrument development. She conducted environmental scans for a Medicare QIO and presented findings to a Technical Expert Panel. She provided reviews and recommendations for measure endorsement.

Claudia Shwide-Slavin, MS, RD, DC-ADM, CDE

Private Practice Dietitian/Diabetes Educator, American Association of Diabetes Educators (AADE)

Claudia Shwide-Slavin is an advance practice registered dietitian/diabetes educator working in the field of diabetes for over 20 years. She has been in private practice in New York City since 2000. Ms. Shwide-Slavin attended Columbia University Teachers College, earning a Master of Science in Nutrition Education and Bennington College, earning a Bachelor of Art in ceramics and literature. She worked with Dr. Gerald Bernstein from 1996-2000, setting up diabetes education programs at Beth Israel hospital, Local 32 BJ Health Center and Mid-Manhattan Medical Group, a group of private practice physicians.

Janet Sullivan, MD

Chief Medical Officer, Hudson Health Plan

As Chief Medical Officer of Hudson Health Plan, Dr. Sullivan developed quality programs for a wide network of practices, ranging from community health centers and multispecialty groups, to small practices in urban and rural areas. She has served on numerous quality committees for NQF, the American Academy of Dermatology, the AMA, and NCQA. Dr. Sullivan received a Commonwealth Fund grant to study improving childhood Immunizations through P4P, and a Robert Wood Johnson grant to study using P4P to address disparities in diabetes care. Dr. Sullivan, a graduate of Ohio State University College of Medicine, is board certified in Dermatology.

William Taylor, MD

Associate Professor of Medicine, Harvard Medical School

Dr. Taylor's scholarship in clinical prevention and clinical epidemiology has provided him the opportunity to assume leadership roles in medical education for over 30 years. Through papers on periodic health examination, relative and absolute risk, cholesterol reduction, tuberculosis prevention, cancer screening, and the diagnosis of diabetes, he has contributed to clinical prevention in academic primary care. He has practiced outpatient and inpatient adult medicine for many years. He has brought this clinical and academic perspective to the review of performance measure standards from his early work at the Center for the Analysis of Health Practices at the Harvard School of Public Health to his current service on the New England Comparative Effectiveness Advisory Council. His areas of expertise include screening for diabetes and hyperlipidemia.

Krishnaswami Vijayaraghavan, MS, FACP, FACC, FCCP, FNLA

Director, Heart Failure Program, Scottsdale Cardiovascular Center

Krishnaswami Vijayaraghavan, MD, MS, FACC, FACP, FCCP, FNLA (Kris Vijay, MD) is a practicing cardiologist and Vice President at Scottsdale Cardiovascular Center. He also serves as Director of the Heart Failure Program.

Prior to becoming a cardiologist, Dr. Vijay also completed a fellowship in Endocrinology and Diabetes in the UK. He has participated in more than 160 clinical trials focused on congestive heart failure, hypercholesterolemia, hypertension, coronary artery disease, plaque regression, atrial fibrillation, peripheral vascular disease and diabetes/metabolic syndrome. He has held leadership positions in numerous national organizations and lectures widely on diabetes and heart disease.